



MATANUSKA-SUSITNA BOROUGH

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Date: January 13, 2020

Bi-Monthly Activity Report

November, December 2020

Public Works Department

Operations & Maintenance Division:

2020-2025 Fish Passage Improvements: A new five year agreement was accepted from the USF&WS that will provide funding for up to 24 fish passage improvement projects over the next five years. Five sites are being worked on with the current budget – Hidden Hills Rd. at Caswell Creek, Phillips Dr. at Cloudy Lake, and three sites on O’Brien Creek. Each site currently has undersized culverts that cause water velocities that impeded fish passage. The restored culvert crossings aim to provide a well-connected habitat that multiple species of juvenile and adult salmon can freely move up and downstream as needed. The improved habitat connectivity improves salmon migration and survivability. The restored sites are all designed to freely pass a 100-year flooding event, which provides safe travel during floods, and further protects the road infrastructure and saves money on maintenance or replacements. Current goals are to complete four of these sites in the 2021 season, and complete the design on Hidden Hills Rd. for construction in 2022.



Above Photo: Hidden Hills Road at Caswell Creek



Above Photo: Royal Lane at O’Brien Creek



Above Photo: Rubacaba Road at O’Brien Creek



Above Photo: O’Grady Drive at O’Brien Creek

Pt. MacKenzie Area Roads Earthquake Repairs: The design contract for several roads near Pt. MacKenzie is being procured and will be starting design in the spring of 2021. The project will repair six sites on three roads – Don Young Rd., Lou Young Ln., and Expectations Dr. The November 2018 earthquake caused substantial damage on these roads. Construction to repair these sites will be planned for 2022.



Above Photos: Lou Young Lane

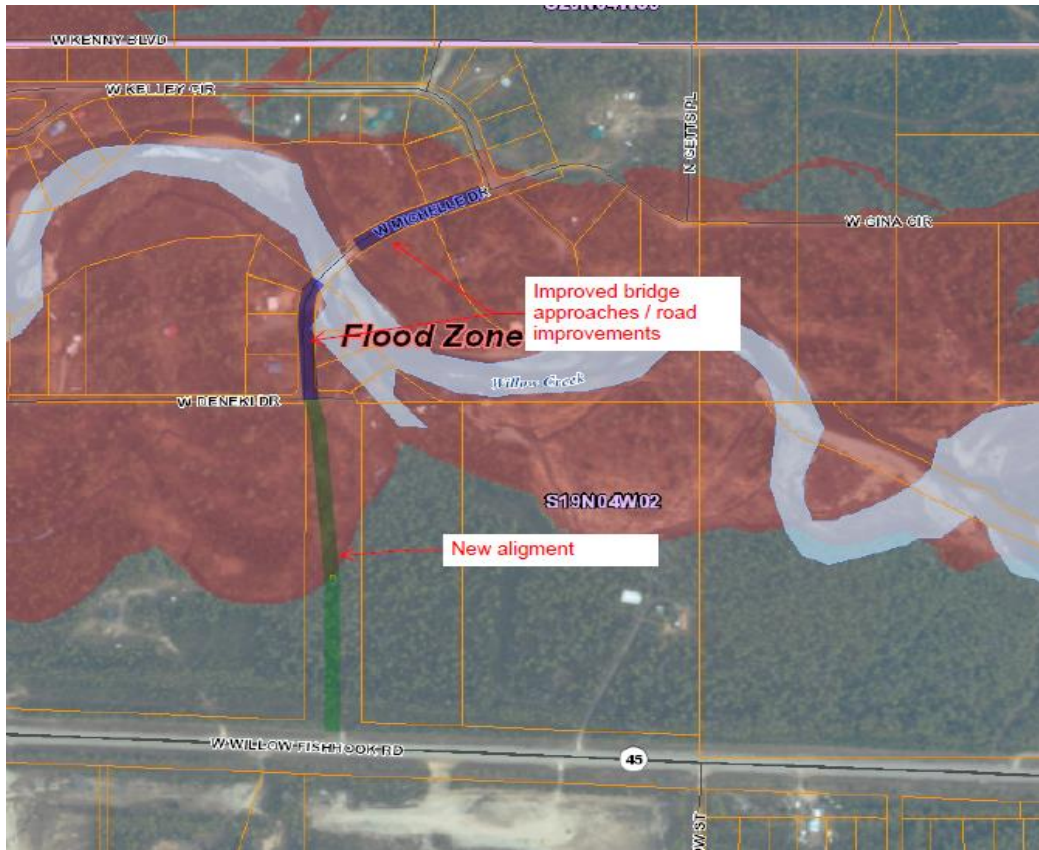


Above Photos: Lou Young Lane



Above Photos: Don Young Road

Michelle Dr. Improvements and Extension: This project will improve access on Michelle Dr. from Willow Fishhook Rd. north across Willow Creek. The scope includes a new alignment from the Willow Creek Bridge to Willow Fishhook Road, profile adjustments, multiplate installatoin, and new guardrail and surfacing. The project will construct a more reliable road through the floodplain of Willow Creek, in which access can be impeded by high waters overtopping the bank of Willow Creek. The most current event that caused this route to be temporarily closed was the ice dam event in the 2018/2019 winter that caused flooding through the floodplain and over the road during sub-zero temperatures. The new project has been designed to provide a safer, more reliable access during those types of events that can also be more readily repaired and restored as needed. The project is under contract and completion is required prior to October, 2021.



Above Photo: Project Concept – Michelle Dr. Improvements and Extension

Solid Waste Division (SWD):

Customers and Tonnages: 16,490 customers used the Central Landfill in November and December, continuing strong usage numbers since the beginning of COVID-19. 9,709 customers used the Transfer Station system over this period.

Central Landfill accepted 10,637 tons of waste in November and December which included 8,953 tons of Municipal Solid Waste (MSW), 1,469 tons of Construction and Demolition (C&D) material, 149 tons of Scrap Metal, 32 tons of recyclables (transferred to recycling center), 3 tons of Asbestos, and 10 tons of Medical Waste. 17 tons of brush, trees and other vegetation was accepted for no charge during the period.

Revenues: The division generated approximately \$1,528,429.04 in revenues during November and December, which includes gate fees and other sources of income such as scrap metal sales.

SWD Central Landfill Operations:

Waste Hauling: Solid Waste Division employees hauled 814 tons of municipal solid waste from Transfer Stations to the Central Landfill driving over 180 over trips, logging 8,094 miles in November and December.

SWD Environmental Operations:

Central Landfill: The temporary blower system continues to work well, mitigating landfill gas migration. Weekly updates are provided to the Alaska Department of Environmental Conservation (ADEC) detailing daily sampling efforts. The temporary system will continue to operate until the permanent flare arrives and is installed in late February.

Leachate Management: During November and December 368,940 gallons of leachate was hauled from the Central Landfill to the AWWU disposal facility. Available leachate lagoon capacity is approximately 601,699 gallons or approximately 81.3% of total capacity.

Hazardous Waste: The Household Hazardous Waste Facility accepted 4,510 gallons of motor oil, 417 gallons of antifreeze, 645 pounds of hazardous waste, and 414 gallons of latex paint. The Environmental Unit staff oversaw the disposal of 3 tons of asbestos, 10 tons of medical waste, and 30 tons of bio-solids.

SWD Transfer Stations Operations:

Big Lake Transfer Station: Trespass and salvaging continue, although a decrease in activity has been noted, due to mitigation efforts. With each incident, adjustments were made to include backfill to new perimeter fence line, entrance lighting upgrade, gate modifications, and additional tree clearing. Monitoring of the site will continue and additional options will be considered if trespass activity continues.

SWD Community Clean Up and Recycling:

Recycling: Valley Community for Recycling Solutions (VCRS) sold & shipped 85.5 tons of recovered resources (recyclables) to local businesses and 173 tons were sold and shipped out of state during November and December. A total of 125 tons of recovered resources is currently in inventory at VCRS. 5,745 customers used the VCRS drive thru drop off in November and December and Transfer Stations recycling areas served 879 customers.

Illegal Dump Sites: One illegal dumpsite was cleaned up in September and October, totaling .01 tons of removed waste.

Abandoned Vehicles: 24 abandoned vehicles were tagged in November and December, seventeen of which were towed. The SWD began impounding vehicles in October 2019 and has impounded 105 vehicles since then. In FY21 the Solid Waste Division has initiated 48% of vehicles towed, Public Works RSA's has initiated 30%, Land Management 4%, and Code Compliance 18%. The Solid Waste Division has incurred \$8,979.00 of the cost for abatement of the vehicles towed in FY21.

Project Management Division:

Central Landfill Fire Suppression Upgrades: The scope of work includes upgrades and modifications to the existing fire alarm and mist fire suppression systems at the Central Landfill Hazardous Waste Processing and Administrative Office Facility. A construction contract has been awarded to Consolidated Contracting and they are working through the submittal process.

Central Landfill Scale House Replacement: The current Scale House requires extensive maintenance and requires modifications that are not cost-effective. A new Scale House will be designed to provide expanded capacity to accommodate the added landfill operations technology. The new design will incorporate computer virus protection, modern heating and cooling, energy efficiencies, safety improvements, and will be a low maintenance facility. Request for Proposals for design is pending advertisement.

Palmer Fire Station Bathroom Remodels: Project includes remodeling three 1980s vintage bathrooms. The project will be advertised as an Invitation to Bid in Jan 2021.

Dorothy Swanda Jones Building Social Distancing Barriers: Cares Act funding is assisting the Borough to change public access counters and access points in the DSJ Building provide improved virus protection measures. The Project is currently under way and will be complete by the end of December 2020.

Dorothy Swanda Jones Building Uninterrupted Power Supply Replacement: An Uninterrupted Power Supply (UPS) provides instantaneous power back up to Borough servers in the event of a power outage to prevent servers from going off-line. The current UPS is no longer serviceable by the manufacturer and no longer maintainable. The UPS is currently in the process of being replaced with work scheduled to be complete in January 2021.

Emergency Operations Center Remodel: This project remodeled the first floor of the old Wasilla Police Dept. building which is leased to accommodate an Emergency Operations Center (EOC). Work included removing unnecessary walls, replacing flooring, and new interior paint. A contract was awarded to Bauer Construction and work will be substantially complete by the end December 2020.

Fireweed Building Abatement Repairs: The abatement of hazardous materials process is now complete. The process involved demolition of attached shelving and cabinets leaving holes and unpainted surfaces. This project will repair and replace items from the abatement. Invitation to Bid for this work is pending advertisement.

Houston Middle School: The primary insurance company has paid the Borough the full amount under the policy. The Borough is working with the secondary insurance provider and FEMA for reimbursement of costs to rebuild the building. The Assembly approved condemnation of the building and contract amendments to design a new school. The design is progressing with a goal to advertise late February 2021 for construction if full funding is available. Construction could start as early as spring 2021 and be complete summer 2022, pending insurance and FEMA funding. The old building has been demolished and the debris will be removed from the site by February 2021.



Above Photo: Demolition of Houston Middle School

Port MacKenzie Terminal Building Repair: The Terminal Building received minor sheetrock cracks throughout the facility during the November 30, 2018 earthquake. Repairs to the Terminal Building are in progress and will be complete by February 2021.

Public Safety Building 6-1 Improvements and Addition: A contract was awarded to Wolf Architecture to provide architectural and engineering services for improving station layout and operations to include new apparatus bays for Fire and EMS. Construction has progressed quickly with the first floor renovation and new apparatus bay considered complete. Construction has transitioned to the 2nd floor with anticipation of construction completion by March 2021.

Public Safety Building 6-2/Central Mat-Su Training Complex Improvements: CRW Engineering Group was selected through the RFP process and has completed the 95% design for a new training structure and

improvements to the surrounding site. New roadwork for access to the new training area will be constructed in addition to extending the hydrant loop and site lighting for a new burn training tower.

Old Station 6-2 Sprinkler System: The old Station 6-2 does not currently have a sprinkler system. A new system will be designed and tied into the new water storage tank underneath the new station 6-2. HZA Engineers was selected to design this system and their design is now 100% complete. We are working through the permitting process to prepare for construction advertisement.

Public Safety Building 8-2 Communication Tower: A new 120' communication tower is critical infrastructure for future Department of Emergency Services (DES) Borough-wide communications. This will give the DES needed infrastructure, provide total control over their communication backbone and will eliminate increasing yearly rent for space on private towers. The project was awarded by the Assembly on November 17 and scheduled to be completed by June 2021.

Willow Library: This project is constructing a new library and providing upgrades to the community center. Willow Community Center upgrades include a new roof, fire suppression system, new flooring, and lighting. Roger Hickel Contracting broke ground October 2, 2020, site preparation is now complete, and concrete work is progressing. The project is on schedule for completion October 2021.



Above Photo: Old Willow Library Demolished and Site Covered for New Construction

Willow Log Cabin Renovation: This project will renovate the Willow Log Cabin adjacent to the Willow Community Center. The goal is to make the building useable while retaining the historical appearance. An RFP to design and build the project was advertised with one proposal received. The Assembly approved the contract award and schedule change to conduct work spring/summer 2021.



Above Photo: Siding Removed to Prepare for New Library Construction

Alcantra Electronic East & West Gates with Lighting for the West Gate and Parking Lot: Project funding through CARES monies was approved by the Assembly on July 15, 2020. Coffman Engineering completed design on August 14, 2020. Construction bid opening occurred in late September with a contract award to Excel Electric LLC signed on October 9, 2020. All underground conduit work was complete as of Oct. 24, 2020. Electronic east and west gates have been installed inspected and are now operational.



Above Photo: New East Parking Lot Gate Installed

Owner furnished materials such as four light poles, mast arms, and fixtures are also installed and power was connected to meet the December 31 deadline for construction completion.



Above Photo: Alcantra West Parking Lot – four new lighting poles installed

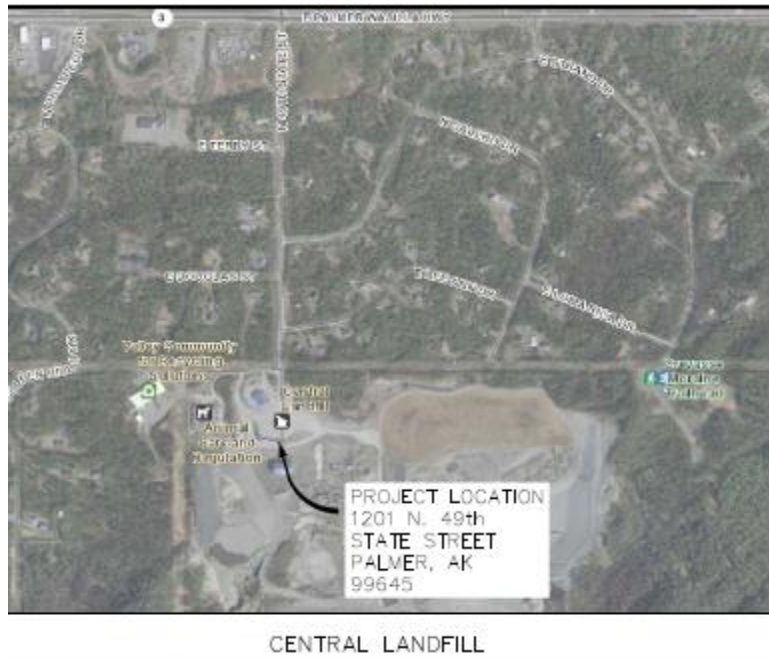
Big Lake Fish Viewing Platform Improvements: This project will have a design life of 50 years by constructing with a treated wood substructure, HDPE decking, and a galvanized steel handrail system. Low bidder was Diversified Construction Inc. for \$59,900. Project is 95% complete. Signage has been ordered and will be installed upon receiving.



Above Photo: New Big Lake Fish Viewing Platform with handrail structure and mesh pedestrian panels

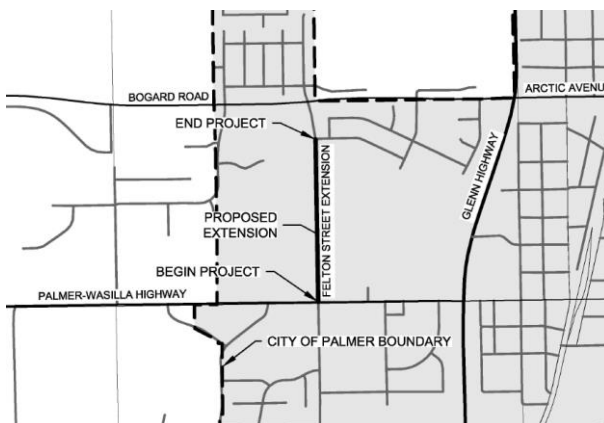
Central Landfill Leachate Treatment Facility: The design project was awarded to Clark Engineering, who completed the Preliminary Engineering Report in early 2018. Clark conducted a pilot study of the proposed filtration treatment system in September-October 2018 and results have been positive. A report summarizing the pilot test was submitted in January 2019. The project is at the 100% submittal level and MSB review is complete. The design team delivered the final plans for construction to DEC for permitting and is awaiting comments.

Central Landfill Residential Waste Disposal Wall: The residential disposal tipping wall is in need of expansion to accommodate additional containers for receipt of different types of waste from the public for ease of disposal. New containers will receive construction & demolition debris and burn barrel waste among other types of waste. Great Northern Engineering was awarded the design contract, which is 65% complete. Construction is anticipated in the summer of 2021, pending available funding.



Above Photo: Project Location – Central Landfill Waste Disposal Wall

Felton Street Extension: This project will connect the Alaska Department of Transportation and Public Facilities’ (ADOT&PF) newly constructed Felton Street approach on the Palmer-Wasilla Highway to Bogard Road by extending the street north. The Borough Assembly approved the funding and maintenance agreement for this project on Nov. 17, 2020. The scope of work for the project is going before the Assembly on January 5, 2021 for approval. A request for proposals for design of the project is expected to be advertised in the late February-early March 2021 timeframe.



Above Photo: Felton Street Extension Concept



Above Photo: Felton Street approach

Lake Louise Boat Launch and Parking Improvements: The project was awarded to low bidder Dirtworks in early 2019. Construction of the boat launch began July 9, 2019 after lake ice thawed and local July 4th events occurred. Construction occurred throughout July 2019 with completion of the double-ramp boat launch on August 8. Parking lot expansion construction began July 11, 2019, encountering permafrost during excavation. Design consultant engineers determined that the permafrost area should be stripped of overburden so melting could take place over a year's time. This allowed for re-starting the construction of the parking embankment on July 7, 2020. Gravel parking lot, kiosks, and a vaulted toilet have been installed and are open for use as of Aug. 13, 2020. Thawing depth in spring and summer of 2020 was insufficient, so paving was postponed until June 2021 to ensure settlement of the embankment and parking area surface has taken place. Project is currently in winter shutdown status.



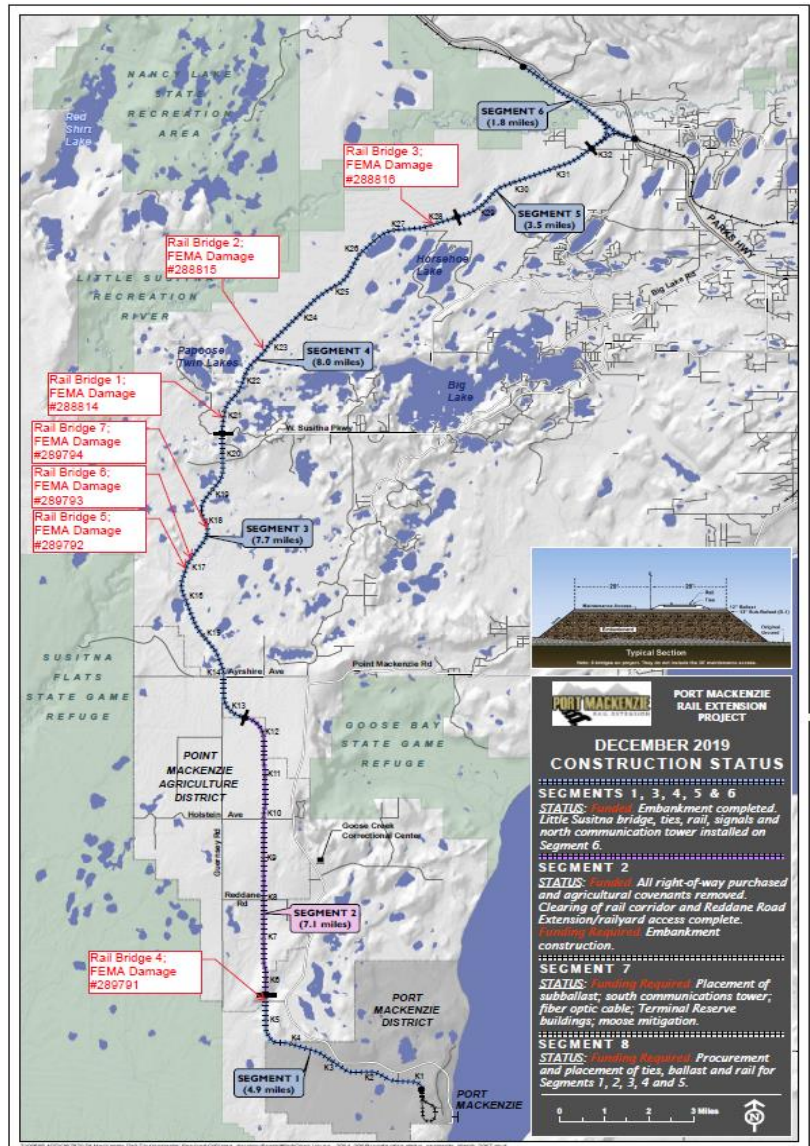
Above Photo: Lake Louise Parking Improvements

Port MacKenzie Dock Repairs: The port is in need of various minor repairs on both the barge dock and the deep draft dock. These include a sheet pile interlock repair on barge dock cell 1, replacement of access ladders, welds to the bearing plates, and other miscellaneous fixes. The project was solicited for bids and awarded to Diversified Construction, Inc. for \$134,825. This contract was approved by the Assembly on Sept. 1, 2020. Initial Cell 1 repairs took place in the November-December 2020 timeframe and the remainder of tasks will be complete in the spring due to procurement of materials.

Port MacKenzie Deep Draft Dock Pile Sleeve Protection and Cargo Ramp: The deep draft dock piles are in need of corrosion protection the piling welds to extend the life of the structure. PND Engineers did an analysis and recommends steel pile sleeves be installed on all welds exposed in the tidal zone. The Borough also desires a roll-on/roll-off ramp on the dock for improved efficiency in loading and unloading shipments. The Borough applied for a grant for roughly \$9.6 million from the U.S. Economic Development Administration for both of these improvements. The applications have been reviewed and notice of grant award recipients are expected in early 2021.

Port MacKenzie Earthquake Damage Repair: The port experienced damage to several high mast lights, riprap armoring, and ferry terminal building walls during the 2018 earthquake. The Borough applied for and received approval from FEMA to make repairs. The design and construction management contract was awarded to PND Engineers, and the design kicked-off in October. Design plans at the 65% completion level were submitted by the consultant in mid-November and have been reviewed by PD&E and Port staff. The design consultant will continue to work at completing design with submittal to FEMA in early 2021. Construction is scheduled for spring of 2021.

Port MacKenzie Rail Extension (PMRE) 2018 Earthquake Damage Bridge Repair: FEMA funding was accepted and appropriated by the Borough Assembly on February 13, 2020 for \$2.1 million to repair seven rail bridges damaged by the 2018 earthquake. An RFP was issued which included a structural engineering analysis and design team. RFP was scored with Michael Baker International (MBI) being awarded the contract. Approval of the contract by the State of Alaska's Dept. of Homeland Security and Emergency Services was issued in October 2020 and contract award was approved by the Borough Assembly on November 17. The MBI team carried out inspections in November and a meeting with PD&E project management staff was held in December to review findings. A report with repair cost estimates will be drafted and presented to MSB in early 2021.



Shirley Towne Bridge Reconstruction: As a result of the 2019-2020 ice damming and flood event on Willow Creek which blocked the only bridge providing access to a residential area, the Borough Assembly approved funding in July 2020 to reconstruct the Shirley Towne Bridge. A design and construction management contract to PND Engineering was then approved in August of 2020 with a final design completed in November. The project was then advertised for construction. Roger Hickel Contracting provided the low bid on construction in December. Due to COVID-19 delays for long lead items such as steel, and a contract award delay in the Borough Assembly, it is expected that project construction will not be underway until spring or summer of 2021.

Sunshine Creek Circle Road Upgrade and Parking/Camping Improvements: Notification of Assembly accept and appropriate legislation approval for CARES project monies occurred on July 1, 2020. Project development was expedited to meet the December 31, 2020 CARES Act deadline for project closure. Bids were opened on August 28, 2020 with OT Enterprises, LLC awarded the contract. Construction began the second week of September with substantial completion occurring near the end of October 2020 at freeze-up. All CARES Act funds were expended by December 31, 2020 with final earthwork grading and seeding to be completed in spring of 2021.



Above Photo: New CARES Act signs installed at Sunshine Creek Rec Site



Above Photo: New parking lot at Sunshine Creek Rec Site will accommodate 25 vehicles

Matanuska River Circle View Dike 4 Reconstruction:

Several of the multi-million dollar dikes constructed to protect the shoreline of the Matanuska River from eroding are in need of reconstruction and maintenance before the public investment is lost. Preliminary Design for the reconstruction work is complete. An RFP to complete design was issued in late 2019 and the proposals were evaluated. PND was selected to perform the engineering. The project completed a Hydraulic & Hydrologic study to facilitate a grant request to FEMA for Hazardous Mitigation Grant funds. The PD&E Environmental Engineer visited the dikes in December 2020 to observe and document the erosion damage while the river water is low due to freeze-up.



Septage: A Preliminary Engineering Report is complete and recommends treating septage by combining it with solid waste organics as a waste-to-energy project. Septage treatment by anaerobic digestion is an option in conjunction with organic solid waste from the landfill. This could mitigate landfill costs associated with

expansion, leachate, gas release, etc. for the municipal solid waste cells. A Request for Expressions of Interest was issued seeking interested potential private partners for a waste-to-energy facility, and received two responses that are considered potentially viable. A formal RFP was advertised for solicitation in February 2020. Proposals were due July 24 and no proposals were received. The Borough Assembly approved applying for a grant and low interest loan through the United States Department of Agriculture (USDA) Rural Development Program on November 17, 2020. The current ADEC funding is a loan at higher interest rates.

Wasilla Creek Headwaters Trail:

Several meetings have occurred with state agencies including DNR and ADF&G, who co-manage the Moose Range and its trail system. Additional funding is available through the US Fish & Wildlife Service (USFWS) for stream bank restoration and through the Mat-Su Trails and Parks Foundation for public involvement. A field trip was conducted in July 2019 with USFWS to further scope and discuss potential improvements. A public meeting was held on March 2, 2020 at the Palmer Depot. Design is in progress and is expected to be complete this winter.



Planning and Land Use Department

Development Services (Code Compliance, Current Planning & Permitting):

Code Compliance Cases: As of the 31st of December, Code Compliance had 636 active cases. Between November 1 and December 31, 120 cases were closed.

Current Planning: The following applications were received in November and December:

- 4 Marijuana Retail Conditional Use Permits
- 2 Marijuana Cultivation Conditional Use Permits
- 1 Junkyard Conditional Use Permits
- 2 Legal Nonconforming Determinations for a Structure
- 4 Multifamily Development Permits
- 1 Denali SpUD Conditional Use Permit
- 1 Talkeetna SpUD Conditional Use Permits
- 3 Alcoholic Beverage Uses Conditional Use Permits
- 1 Variance to MSB 17.55
- 1 Earth Materials Extraction Administrative Permit

Planning Division (Environmental, Comprehensive & Transportation Planning):

Arctic Winter Games: In November and December, assembly meetings resulted in a directive to produce and submit the bid to the Assembly in February for final approval before submitting the bid to the Arctic Winter Games International Committee. Key partnerships have been identified and shared with Borough leadership, and the effort to solicit letters of support is ongoing. The Assembly approved a re-appropriation of \$250,000 to help kick off the planning of the Games.

Air Quality

November is the start of the winter air quality season for fine particulate matter in the Greater Butte Air Quality District, with any exceedances usually occurring during the winter season of November through February when

cold air inversions are most likely to form. Through December, the Butte's DEC air quality monitor showed no violations of the 24 hour National Ambient Air Quality Standard for PM2.5. Learn more at MatsuAir.com.

Supplemental Wetland Mitigation Ordinance

On December 15, the MSB Assembly passed RS 20-123, which stopped staff work on this draft ordinance. Learn more about this project at the Matanuska-Susitna Borough website.

Capital Improvement Plan (CIP) FY 2021 – 2022

The CIP 2021-2022 went to the Planning Commission for a public hearing November 16, 2020. The PC approved the CIP. Planning is hoping to bring the CIP to the Assembly on February 2nd to be introduced for a public hearing.

Historical Preservation Commission

On December 12, the Historical Preservation Commission voted on a chair, vice-chair, and schedule for 2021. The HPC also approved a letter to Great Land Trust thanking them for their conservation work, preserving the Borough's history.

Historic Preservation Plan Update – Phase I

During November and December, the Planning staff, with the help of Information Insights (Contractor), held one general public meeting, one stakeholder meeting, and created a public survey. These meetings were the basis of the draft vision, mission, goals, and objectives for the updated plan. The contract with Information Insights, mainly for public involvement services, ended on December 31st. A final deliverable was created that summarized and synthesized public involvement efforts and contract work; this deliverable also included vision, mission, goals and objectives.

Pre-MPO: Planning continues to host monthly pre-MPO steering committee meeting to discuss the future MPO. At the last meeting on January 12, ADOT gave a presentation about population growth in the Mat-Su and the need for 14 new two-lane roads to accommodate the additional traffic generated from the increased population. The discussion revolves around who will pay for these new roads and where the roads will be located because of the geographic challenges of lakes, wetlands, and existing development.

Official Streets and Highway Plan (OS&HP): Kinney Engineering and Planning staff have been meeting regularly for the Official Streets and Highways Plan update. We have developed an OSHP steering committee made up of key staff from GIS, Public Works, Capital Projects, Platting, Planning, and the public works directors from Palmer and Wasilla's cities. The steering committee met once in November and once in December to review project deliverables, the existing conditions report, and the growth study report. Both looked at recent growth and development patterns to create baseline GIS data necessary to predict road network needs and update the OSHP.

Public Transit: The Coordinated Human Services Transportation project is still going very well. We are awaiting final approval from the Federal Transit Authority to release the funding to initiate a pass-through grant to Valley Transit to begin the one-call-one-click central dispatch program.

School Site Selection Committee: The Planning Department has communicated with Luke Fulp about hosting an SSSC meeting in January or February 2021. This meeting has not been initiated because of a lack of staff resources.

Information Technology

Geospatial Information System (GIS) Division:

A significant focus of the GIS Division is support for a growing Borough with a limited budget by increasing efficiency and improving information access across Borough departments and the public through the use of GIS technology.

MSB COVID-19 Response Hub Page: (<https://covid19.matsugov.us/>) The COVID-19 hub page has been redesigned and updated to reflect the most relevant information available, including vaccine distribution information and locations.

Core Area LiDAR: An update of LiDAR elevation data for the core area of MSB is in its final stages. A joint effort of USGS and MSB GIS the final processing and QC is being completed by the USGS. Final deliverables are anticipated in March 2021 and will be made available for viewing on the MSB Parcel Viewer and for purchase on external hard drives from MSB GIS, This elevation data is extremely helpful for project planning and potential impact assessment for a wide variety of projects.

Support for the Governor's Consolidated Dispatch Working Group: Workgroup recommendations on consolidating dispatch services and the implementation of NextGen E911 services have been forwarded to the Governor for his consideration.

Census 2020: The 2020 Census results are scheduled for release in March 2021. MSB GIS is preparing to provide analysis and support for the questions this will generate and the redistricting which follows. A decade of significant growth has fundamentally changed the population and neighborhoods in the Borough and the 2020 numbers will paint a new picture of the Borough's population. Because of delays due to COVID-19, it is at this time unclear if the Census will be able to meet their proposed timeline of a March 2021 data release. Updates will follow.

2020 Parcel & Addressing Updates: 2020 saw over 120 new subdivision plats recorded. Additions also included site condos, waiver parcels, 40 acre exemptions and ROW takes. Site addresses have been assigned for the new properties and these new parcel records are in the process of being incorporated into the MSB GIS parcel layer. They will be available for viewing on the MSB Parcel Viewer and for download on the MSB Open Data site. These updates will be available at the time of the release of the new 2021 Assessment notices on Feb 1 2021.

IT Operations Division:

FY21 Annual Workstation Refresh: This project is to replace computers with warranties that expire in fiscal year 2021 as well as purchase newly requested computers. All 127 computers ordered this year have been received and 77 have been placed.

Library Support: Willow Library is fully setup with their temporary location during the expansion of the building.

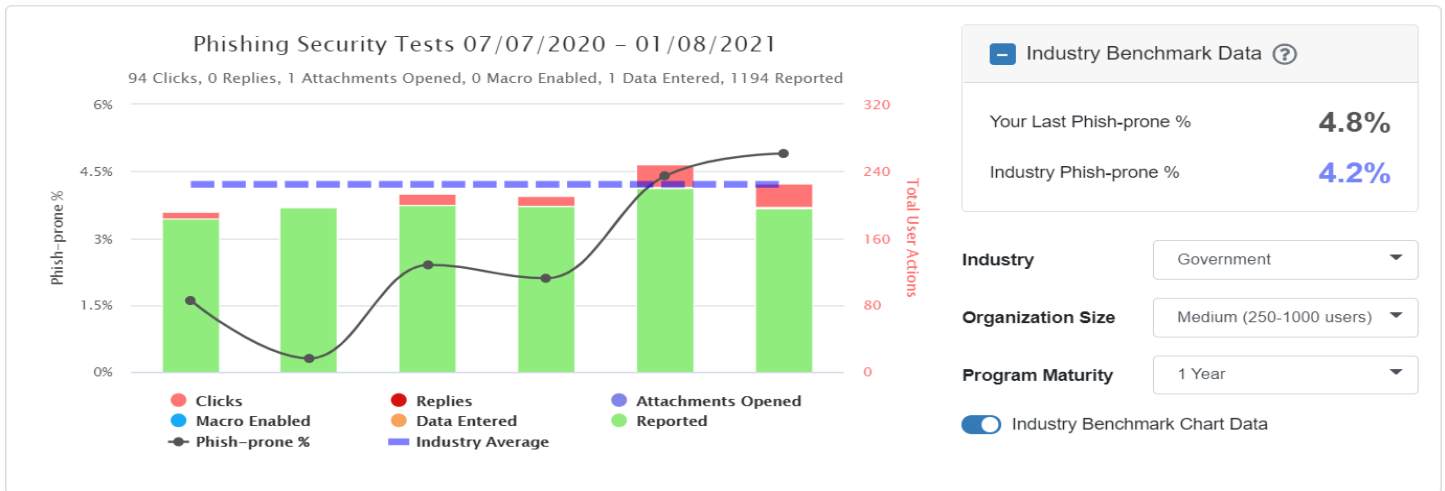
WAN Security/ISE: Cisco's Identify Services Engine (ISE) has been implemented at all Borough sites and ensures that only Borough approved equipment is connected to the core network, greatly increasing the Borough's Cyber Security posture.

WAN/Campus Equipment replacement: Network switching/routing equipment at all Borough sites has been replaced with new equipment as part of a life cycle replacement and upgrade to support our new security posture. This new equipment also provides improved networking capabilities and Borough Secure WiFi at all locations.

New DR Site: The new EOC site at the old Wasilla Police HQ is up and running. Part of that remodel included a new DR location for IT. The DR equipment has been moved from its prior location at the School District Admin Building to this new site and is also up and running.

Station Alerting: Continuing work to bring Emergency Services Station Alerting back to the Borough's internal network.

Borough Phishing Campaigns and Alerts: Users are actively being educated to recognize and respond appropriately to phishing attempts and reporting of those attempts. The Borough is currently at a 4.8% Phish-prone percent, which shows a decreased awareness to phishing techniques for this reporting period.



Above Photo: Shows six months of Phishing Prone Statistics.

Enhanced Payment Terminal Usage: Due to multiple hardware failures, contactless payment format has been prioritized on the terminals to decrease the number of swipes that are required on the terminals. The instructions manuals for all the merchant IDs have been updated online, printed, and sent to respective locations.

Cyber Security Penetration Testing and the Internal Security Assessment: The final reports have been delivered. Overall the Borough has good cyber security. Some areas that can be enhanced were suggested. CARES Act Funded.

Cyber Security Network Detection and Response (NDR) Implementation: The high level plan for implementation has been delivered. Funding for Phase 2, Implementation, is needed. CARES Act Funded.

Community Development Department

Land and Resource Management:

Land Sales: The 2020 Over-The Counter (OTC) sale closed November 30. Of the 62 Borough-owned parcels offered, 50 sold for a cumulative assessed value of \$642,900. These sales, combined with the 2020 Competitive Sealed Bid sale this past summer brings a total value of \$1,083,935 onto the tax rolls to date. It's been a very busy summer and fall with land sales.

Land sale proceeds provide funding for the Land Management Division and borough projects. Land sales return properties to the tax rolls and provide private and economic opportunity for development of the land.

Land Acquisitions: Staff continues to assist the School District with land acquisition for Mat-Su Central Correspondence School and several other charter schools. School Site Selection Advisory Board is expected to convene in early 2021 to discuss permanent locations of these schools.

Platting: Re-plat of forty lots in Windsong Subdivision are scheduled to be combined to create new lots of record which will be offered in the upcoming spring. Competitive Sealed Bid Land Sales as authorized under Ordinance 20-064. Adjacent property owners in Windsong continue to participate in the re-platting of private/MSB lots for conveyance to the adjacent owners in accordance with Ordinance 17-143.

Earth Materials: Staff drafted the new scope of services in coordination with the Landfill Manager for the next RFP for gravel mining in support of the development of the new Construction and Demolition Debris landfill cell.

Staff developed an RFP for geotechnical evaluation of several new potential earth material sites on borough land.

Staff reviewed the earth material quantity and royalty potential for a private parcel for which the borough owns the development rights.

Staff participated in a discussion with Federal Highway Administration Geotechnical Engineers and Geologists on the potential new earth material sites on borough land along the Glenn Highway.

Staff developed a quantity and royalty estimate for borough owned parcel 17N02W02C003 in Meadow Lakes.

Timber: Staff tabulated public comments on the Five-Year Timber Harvest Schedule. Submitted the amended update to the Borough Five-Year Timber Harvest Schedule to the Planning Commission for a public hearing scheduled for January 18.

Staff inspected the Stringfield Road Personal Use Firewood Area, Point MacKenzie Personal Use Firewood and Personal Use Gravel areas, as well as the former Chase Personal Use Firewood Area, where it was determined that it can support an expanded offering of live trees for firewood.

Staff drafted the Five-Year Timber Harvest Implementation Schedule and started a timber market analysis to evaluate fair market value for the upcoming commercial timber harvest.

Staff has requested a preliminary feasibility analysis for a forest carbon project on borough forestland.

Staff developed a new LRMD policy to allow neighboring property owners to address hazard trees on borough forestland that threaten private property without a permit. Staff also developed a new LRMD policy to allow neighboring property to thin trees on vacant borough forestland as part of a FireWise strategy to protect their homes. Provided a live radio public service announcement on Radio Free Palmer highlighting the new policies. The Assembly unanimously approved both new policies.

Staff developed a proposal to hire a Saw Crew, to include new position descriptions, equipment costs, and priority work areas. Presented the proposal to the assembly. Began discussion with the Department of Corrections on the potential for an inmate crew to help address fire hazard and hazard trees on borough forestland.

Jonesville Public Use Area: The Borough Planning Commission unanimously adopted a resolution recommending Assembly adoption of the Jonesville Public Use Area Management Plan. Submitted the Jonesville Public Use Area Management Plan to the Borough Assembly for a public hearing scheduled for January 19.

Settlers Bay Coastal Park: Staff closed out the Settlers Bay Coastal Park Recreational Trails Program grant for interpretive signage. Also closed out was the Settlers Bay Coastal Park Mat-Su Trails and Parks Foundation grant for construction and signage. A contract extension was requested for the contract with the Knik Tribe for a grant funded cultural resource survey at Settlers Bay Coastal Park.

Staff continues working with other departments to complete needed easements for road, rail, and utility projects.

An Application for the Kashwitna Trespass Trail was processed and the Permit is in work. All required permits from ADF&G and CIRI have been received.

A request was made to provide land for a winter parking area on Oilwell Road in Trapper Creek. A location has been identified and plans are moving forward to coordinate with the Trapper Creek Community, Public Works to develop the site as a potential all season parking area.

Four Abandoned vehicles have been identified and removed from Borough owned land in the Butte, Wasilla, and Willow. Abandoned vehicles continue to be an issue within the Borough.

Several trash sites in the Butte, Big Lake, Trapper Creek, and Wasilla have been identified, cleaned up, or marked from cleanup in the spring once snow conditions permit access. Jersey barriers were placed at two locations in the Butte and Wasilla to restrict access to illegal squatters.

An application has been processed for a public use easement near MP 11 Oilwell Road, Trapper Creek. 30 day public notice was initiated 12/8.

Staff worked with Central Alaska Energy to assist with a Port Development Permit application for a new Port lease

Wetland Mitigation Bank: Fish Creek Conservation Area annual inspection was conducted and no serious issues noted. Removal of beetle killed spruce from along Gonder Road continues, removed windblown deadfall from the roof of the Kiosk. Snow conditions in the area have been evaluated and the winter trails are open for use.

Tax Foreclosure Property:

Tax and LID Foreclosure Competitive Sale TS41: The Tax & LID Foreclosure Sale TS41 was successfully concluded with the competitive sealed bid and outcry sales held on October 31, 2020. Of the fort-seven properties initially eligible for this sale forty-one were repurchased or sold totaling \$1,102,050 in tax assessed value (TAV) that was returned to the tax rolls. Fifteen former record owners repurchased parcels (six pre-brochure and nine sale brochure parcels). Thirty-nine parcels were included in the TS41 sale brochure. Twenty-six parcels sold. Two parcels were retained for a public purpose. Four parcels received no bids and will be included in the next over-the-counter sale, if not repurchased. Tax Assessed Value (TAV) of *all* repurchased and sold sale brochure parcels is \$1,102,050.00

Original parcels available for sale	47	Tax Assessed Value
Assembly Removed	0	n/a
Retained for a Public Purpose	2	n/a
*Repurchased	15	\$431,550
*Sold in Sealed bid sale	17	\$277,400
*Sold in Outcry bid sale	9	\$393,100
Unsold	4	n/a
*TAV total of repurchased and sold in sealed bid & outcry bid sale		\$1,102,050

Brochure sale parcels	39	Tax Assessed Value
*Repurchased	9	\$283,350
*Sealed bid	17	\$277,400
*Outcry bid	9	\$393,100
Unsold	4	n/a
*TAV repurchased, and sold sealed bid and outcry bid sale		\$953,850

Clerk's Deed Parcels: 2013 Tax/ 2014 LID Clerk's Deed parcels – one of the parcels was repurchased by the former record owners in the month of November. 2014 Tax/ 2015 LID Clerk's Deed parcels – none of the parcels

were repurchased by the former record owners in the months of November or December. 2015 Tax / 2016 LID Clerk's Deed parcels – one of the parcels was repurchased by the former record owners in the month of November.

Asset Management:

Agriculture Advisory Board: There are four openings on the board: Seat 1, Palmer Soils and Water Conservation; Seat 4, Alaska Farm Bureau – Mat-Su Chapter; Seat 5, Palmer Center for Sustainable Living; Seat 9, Knowledge and/or Experience in Floriculture; Seat 12, Non-Voting Youth Intern. Staff and board members are working to seek applicants to fill the vacancies. Staff sent letters to the seats specific to an organization.

Renewable IPP, LLC. – Solar Utility Facility Lease/City of Houston: Renewable IPP and MEA are in the process of negotiating the Power Purchase Agreement (PPA). The first phase is now anticipated to be a 6 megawatt system (an increase from 5 megawatts) and the solar panels themselves have the capacity for an 8.5 megawatt system using bifacial solar modules that produce solar power from both sides of the panel. Renewable IPP is meeting with private investors to fund the project. Once the PPA is signed, reviewed and approved by the Regulatory Commission of Alaska, and the funding secured, the project will move forward to construction. Renewable IPP is working on obtaining all required permits for construction and they are in the final phase of completing their design sets for the solar facility.

Hatcher Alpine Xperience (HAX) – Skeetawk Ski Area Lease: The Mat-Su Valley's first ski area opened on December 5th. Skeetawk is operating on the weekends and Mat-Su School District holidays. HAX received a grant to provide mask, air filters, ion fans, foggers, and hand sanitizer stations as part of COVID relief grant to keep guests safe and healthy on the lift and ski trails.

MEL Survey, Hatcher Pass Survey (ASLS 2002-01): All Points North (APN) has completed setting all monuments and fieldwork. The preliminary plat drafting has started and planned submittal of the plat to DNR & MSB Platting Division by spring/summer 2021. The survey and platting contract with APN is on schedule and under budget.

FNBA Escrow and Other Accounts Receivable: Monthly monitoring of 18 existing and 18 new FNBA escrow accounts, for a total of 36 escrow accounts. All existing accounts are current with no delinquencies and staff is setting up the files for the new accounts from land sale closings that occurred in September and October 2020.

ADL Leases: Staff continues to monitor and manage 13 ADL leases, annual payments, and bi-annual tax payments. All accounts are current with no delinquencies.

Trails:

Matanuska River Trail North/South Bond Project: Legislation was approved amending the scope and budget for these projects, to effectively combine the two projects, and renaming the effort to the Matanuska Riverfront Trail.

Herning Trail: Surveying and clearing work has had substantial progress for winter accessible segments of trail as conditions permit. Coordination is ongoing with contractors and landowners along the project corridor.

A trail care agreement has been issued for the Morgan Horse Trail and Plumley-Maud Trail in the Butte area. There has been coordination with the school for maintaining the trails on the Redington/Dena'ina campus.

Information GIS: LRMD staff have been working with GIS staff to update database structures and desired attributes for the LRM viewer, with plans to link to the Land Records Information System. Vacant lands have recently been reviewed for the FireWise effort. Updates to Land Classification and Borough owned lands will improve the utility of this viewer. Recent progress has also been made on the trails data.

Staff has made progress developing maps for all MSBSD facilities and associated property. These maps depict individual school sites, maintenance shops, administrative offices, and adjacent affected lands for all the MSBSD

facilities. The maps will be used as figures in a comprehensive management agreement for the borough and school district.

Parks, Recreation, Libraries

Parks/Trails: At Alcantra, the contractor turned over the electric gates to the Borough. We have programmed the gates to open at 8 am and close at 10 pm. The parking lot gates have signage indicating when they open and close and to assist trail users, five minutes before the gates close, a blue strobe light turns on and a horn sounds to help remind the public to exit the lot.

In Big Lake, the Jay Nolfi Fish Creek Park renovation continues with the installation of a replacement brass plaque dedicating the park to Jay Nolfi that was vandalized last year.

In Talkeetna, the Denali Nordic ski club put in a nice trail, the “Erratic Trail”, a great addition to the park. This 4-foot wide multi-use trail is 2 miles long. This trail, combined with the hiking loop, makes for 6 miles of 4-foot wide trails and a total of 7.2 miles of multi-use lake trails and 5 miles of Nordic and classic loop ski trails. We are grooming all the trails on Monday and Friday each week unless we get additional snowfall. There are many happy trail users in the park.

Most of December was dedicated to grooming the trails and working on equipment. The smaller 4-foot groomer was put to work on the Morgan Equestrian Trail, Matanuska River Trail, and at Settlers Bay Coastal Park.

The Brett Ice Arena: Our Valley Adult hockey league finished the first half of their season just before Christmas and will take a much-needed break for players, officials, and staff over the holiday break before starting up again on January 7th. The League successfully completed 59 games of the 60 scheduled games with only 4 reported cases of Covid. Even with the interruptions due to teams quarantining per the Alaska State Hockey Association guidelines, Operations Assistant, Troy Malstrom was able to reschedule all but 1 game. We have received many expressions of thanks and gratitude from our adult hockey players for having the opportunity to play the game they love this season.

Pools: Business as usual at the Palmer pool. The patrons are pleased with the new pass card system. There have been some minor tensions involving mask wearing in the facility but people are coming around to getting along with each other. There has been steady attendance in lap swim sessions.

All rental spots from November through December were booked. We keep getting requests for swim lessons as well. Over this holiday break, we offered more open swim opportunities. We look forward to eventually able to get back to normal operations with two pools and full programming. Swim lessons will likely be modified with either private or small class sizes when we start giving lessons again.

At the Wasilla pool, the locker room project was completed. This project was funded by Federal Covid dollars and made social distancing much easier in the facility. The pool will reopen on January 18, 2021.

Libraries: Sutton remains happy to have an open library. Patrons are coming in for computer use, as well as in person selection of materials and we have increased our online programming and resources. Live Story Time continues each Thursday from Facebook and videos are accessible through the library’s Facebook Page and YouTube Channel. Parents can print Art projects from a link or pick them up at the library. Story Time themes for December were Winter Solstice and The Magic of Christmas, St. Nicholas, and Oh Christmas Tree. There will be a guest storyteller for New Year’s Eve. Our Learning Kits, Winter Packs and puzzles are circulating well. STEAM kits, with instructional videos shared by the Big Lake Library, are available for older children, with a new kit every other week.

The Trapper Creek Library will be getting an upgrade to the entry doors, with push button auto openers to be installed. The Wednesday program themes during the month were centered on the Christmas holiday. The kids made decorations to take home for the holidays. The Friends of the Library provided a small bag of Christmas goodies with coupons redeemable for a backpack of their choice for all Elementary age children in Trapper Creek as a gift from the Library.

In Willow, the Willow Lion's club sponsored ice skating and a forest of trees at Newman Park. The Library had its own tree decorated with laminated bookmarks with the Library's hours and phone number that people were encouraged to take home. The building project continues to progress. Siding on the Community Center side was removed. Beams are being stained and they continue to work on the footprint.

December's brilliant art display at the Big Lake Library is courtesy of Nancy, the "Mom" of the Forget-Me-Not Craft shack. All credit for this program should go to Marguerite, a dedicated member of our team and a fantastic library advocate. Things have been ticking over nicely in the library. A lot of people have opted for our curbside and online services, but we are also seeing new faces coming from Wasilla to use our printing, copying, faxing, and Notary Public services. Our 'genrefication project' in Adult Fiction is almost done! We are removing genre labels and replacing them with transparent color labels so the spines can be read. This sounds like a little thing, but trust me, it represents a *huge* amount of effort on the part Peggy, Janet, and the whole team.

Talkeetna Library got into the season early with snowman doors, displays and not just a Friends' Giving Tree but a Giving Quilt as well. The main tree went up early to chase the winter darkness away. It was a relatively quiet month, but the library is planning for new activities and events to draw our patrons back to the library. The majority of the programs are virtual, either by Zoom or Facebook Live right now. There is a new youth Spanish class, as well as the addition of the Birding Club, and the sharing of the STEAM projects.

Department of Emergency Services

Emergency Medical Services (EMS):

Incidents Summary:

November:	944	Average number of incidents per day:	31
December:	<u>868</u>	Average number of incidents per day:	28
Total:	1,812		

Percentage of Incidents per Response Area:

Northern Area (Talkeetna/Trapper Creek/Willow): 4%
Eastern Area (Butte/Palmer/Sutton): 21%
Central Area (Wasilla): 60%
Lakes Area: 15%

EMS Summary Highlights:

- EMT II class for new hires initiated. Admin Assistant position filled.
- Continued challenge of the increasing number and complexity of COVID related calls.
- Battalion Training Cycle: avalanche response, cold weather emergencies, pharmacology and scenario based training.
- Continued adjustments in training to account for COVID precautions.
- Coordinated COVID-19 Vaccine distribution and administration for DES.
- Received three newly refurbished ambulances.
- Program continued to deliver AED's to community partners such as public libraries.

Fire-Rescue Services:

Incidents Summary:

Fire Department	November	December
Butte	18	15
Central	157	164
Caswell	11	5
Sutton	10	5
Talkeetna	8	16
West Lakes	53	45
Willow	15	16
Greater Palmer Area	56	55
Dive	0	1
Total	328	*322
*Does not include Palmer numbers		

In this two month period departments responded to an average of 8.8 calls per day for fire/rescue, including 40 working structure fires, numerous vehicle fires and a large variety of rescue type calls, which accounts for the majority of our responses.

Summary Highlights:

- Maintained response capabilities in the COVID environment while protecting our workforce.
- MSB DES maintains a roster of 352 Active personnel. Although this is lower than previous years we have improved tracking these statistics and are monitoring trends closely.
- We have successfully recruited and hired 7 new on-call responders during the two month reporting period.
- Crews have installed over 47 smoke detectors in residences, 4 CO (carbon monoxide) detectors and several combination smoke and CO detectors throughout the area. There was a CO related fatality in the West Lakes service area during this time.
- DES continued releasing new standardized “Operating Procedures” to improve consistency and interoperability across DES.
- Crews continue to adjust to rising numbers and complexity of COVID related emergency calls.
- Several responders passed significant milestones with DES, including two who have been active with the Sutton Fire Department for over 30 years.
- DES has implemented two new programs; one for recognizing responders for excellence and one to recognize members of the public that perform life saving measures.
- Butte Fire Department completed an ISO review and is awaiting their grading.
- DES departments engaged in numerous charitable activities;
 - Butte Fire Department partnered with Beans Café to supply meals to needy families.
 - Central Fire partnered with local law enforcement for their annual holiday “shop with a cop” initiative for needy children.

Water Rescue Dive Team:

The Water Rescue (Dive) Team (WRT) is a self-contained team that responds anywhere within the MSB for water rescue/Ice rescue related emergency calls. These calls range from overturned boats/kayaks, missing swimmers, persons trapped in ice or in the mud, to assisting other rescues that are only accessible via boat or watercraft (Jim Creek). The WRT responded to one emergency during the period for this report, which is unusually low.

November 2020 Work Orders:

- 122 New Open Work Orders
- 100 Completed Work Orders
- 256 Total Open Work Orders
- 0 After Hours Call-Outs

December 2020 Work Orders:

- 57 New Open Work Orders
- 131 Completed Work Orders
- 155 Total Open Work Orders
- 0 After Hours Call-Outs

FLEET Summary Highlights:

- Current open work orders are at an all-time low.
- Major repairs completed on several apparatus, including the pump on E 12-1.
- Newest mechanic passes EVT certification testing. All techs have completed the exams.
- Backlog repairs continue, but continues to improve.

Emergency Management:

EM Summary Highlights:

- Emergency Operations Center continues to operate for COVID 19.
- Continue logistical support for testing and PPE.
- Support COVID Vaccine distribution planning.
- Hypochlorous Disinfectant generator now operational.
- State and Local Capital Improvement Projects (CIP's) submitted as the budget cycle begins.

Telecommunications:

Summary Highlights:

- Planning for a new radio reprogramming for all responders.
- Continued testing for transition to digital pagers and radios.
- Telecom is moving from the Breedan Building to EMS Station 3-9.
- Construction of the new West Lakes Radio Tower is in progress.
- Equipment received to allow back up dispatching out of Field Com 1 vehicle.



Above Photo: Settling in to the new Emergency Operations Center

Fire and Life Safety (Fire Code Enforcement):

November and December Statistics:

Statistics Breakdown	November	December
New Plan Reviews	14	14
Valuation of Construction	\$3,054,286.00	\$1,702,989.04
Fees Assessed	\$18,069.11	\$17,326.76
Fees Collected	\$20,728.39	\$13,796.70
Plan Reviews Approved	19	11
Inspections	16	31
Fire Investigations	7	3
Platting Comments	23	15
Central Mat-Su Fire Department Incidents	157	164
Mutual Aid Given	6	4

DES Challenges:

Challenges are identified to aid with long term strategic planning.

- A new challenge is our lack of accessibility to some structures due to roads not built to standards or not plowed and maintained. This caused a delay on two recent fires.
- Continued strain on our paid-on-call responder staff. Call volume and workload is increasing while number of active available responders is decreasing. Average age of responders is increasing, demonstrating a need for focused recruitment of younger responders. Note: Retirement of older responders hurts our “experience” and “institutional knowledge” increasing the strain on our system even more.
- Age of critical infrastructure, specifically facilities. Need to continue planning to modernize for safety and efficiency. Facilities need living space to support being staffed around the clock.
- Age of apparatus. DES is working to replace all vehicles over 30 years old with safer and easier to maintain modern equipment.
- Rescue Tools: Many tools purchased under previous grants now exceed their usable life and require replacement.

Special:

DES is working to improve consistency and efficiency by adopting operating procedures that apply to all fire and rescue departments. This aids with our long term goal of interoperability. Thus far 20 Standard Operating Procedures have been adopted with at least 2 more in the development stage. We are also focusing on long term planning, including equipment replacement cycles of critical rescue equipment.



Above Photo: West Lakes Structure Fire

Finance Department

Revenue and Expenditure Summary by Fund Report

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2020 - JUNE 30, 2021

Report Date as of December 31, 2020 <i>*Note these numbers are un-audited</i>	<u>Annual</u> <u>Adopted</u>	<u>Annual</u> <u>Amended</u>	<u>Year to Date</u> <u>Rev./Exp./Enc.</u>	<u>%</u> <u>Used</u>
<u>Areawide</u>				
Revenues:				
Property Taxes	105,458,700	105,458,700	63,403,639	60%
Marijuana Sales Tax	1,300,000	1,300,000	344,078	26%
Excise Taxes	8,000,000	8,000,000	3,329,106	42%
Federal Payments	3,000,000	3,000,000	0	0%
State Grants & Shared Revenues	2,289,000	2,289,000	2,835,758	124%
Fees	6,628,300	6,628,300	3,176,960	48%
Interest Earnings & Other	3,025,000	3,025,000	-2,269,881	-75%
Recoveries & Transfers	1,662,080	1,666,756	155,300	9%
TOTAL AREAWIDE REVENUES	131,363,080	131,367,756	70,974,960	54%
Expenditures:				
Non Departmental	95,857,792	96,869,082	65,374,256	67%
Assembly	7,944,052	7,944,052	3,112,523	39%
Mayor	82,997	82,997	30,344	37%
Information Technology	5,834,877	5,834,877	3,156,751	54%
Finance	8,984,895	8,984,895	4,073,636	45%
Planning	4,517,452	4,517,452	1,570,124	35%
Public Works	2,203,137	2,203,137	1,042,658	47%
Public Safety	16,730,806	16,570,806	2,766,319	17%
Community Development	5,165,589	5,165,589	2,376,359	46%
Capital Projects	2,811,407	2,811,407	1,052,553	37%
TOTAL AREAWIDE EXPENDITURES	150,133,004	150,984,294	84,555,524	56%
	-18,769,924	-19,616,538	-13,580,564	
<u>Non-Areawide</u>				
Revenues:				
Property Taxes	4,594,800	4,594,800	2,601,660	57%
State Grants & Shared Revenues	786,000	786,000	35,000	4%
Fees & Other Miscellaneous Income	257,600	257,600	136,379	53%
Interest Earnings & Miscellaneous	12,200	12,200	24,295	199%
Recoveries	0	0	180	180%
TOTAL NON-AREAWIDE REVENUES	5,650,600	5,650,600	2,797,514	50%
Expenditures:				
Non Departmental	1,228,800	1,236,025	1,090,472	88%
Assembly	2,894,827	2,894,827	1,259,174	43%
Information Technology	191,456	191,456	100,216	52%
Finance	1,000	1,000	0	0%
Community Development	1,782,827	1,782,827	938,373	53%
TOTAL NON-AREAWIDE EXPENDITURES	6,098,910	6,106,135	3,388,235	55%
	-448,310	-455,535	-590,721	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2020 - JUNE 30, 2021

Report Date as of December 31, 2020	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Land Management</u>				
Revenues:				
Fees	71,000	71,000	37,064	52%
Interest Earnings	40,500	40,500	22,282	55%
Property Sales & Uses	895,000	895,000	811,063	91%
Miscellaneous	2,000	2,000	300	15%
Recoveries & Transfers	0	0	0	0%
TOTAL LAND MANAGEMENT REVENUES	1,008,500	1,008,500	870,709	86%
Expenditures:				
Non Departmental	50,000	50,000	1,000,000	2000%
Community Development	1,332,125	1,332,125	408,375	31%
TOTAL LAND MGMT. EXPENDITURES	1,382,125	1,382,125	1,408,375	102%
	-373,625	-373,625	-537,666	
Budgeted Contribution to Permanent Fund	189,000	189,000	195,808	
<u>Enhanced 911</u>				
Revenues	1,885,000	1,885,000	747,182	40%
Expenditures	1,765,044	1,765,044	1,037,946	59%
	119,956	119,956	-290,765	
<u>Fire Fleet Maintenance</u>				
Revenues	791,436	791,436	0	0%
Expenditures	790,436	790,436	303,776	38%
	1,000	1,000	-303,776	
<u>Caswell Lakes FSA</u>				
Revenues	334,700	334,700	234,366	70%
Expenditures	539,296	539,296	205,183	38%
	-204,596	-204,596	29,183	
<u>West Lakes FSA</u>				
Revenues	3,418,149	3,418,149	1,900,373	56%
Expenditures	3,615,107	4,790,107	2,520,982	53%
	-196,958	-1,371,958	-620,609	
<u>Central Mat-Su FSA</u>				
Revenues	11,287,600	11,287,600	6,497,158	58%
Expenditures	11,354,712	11,449,712	4,705,379	41%
	-67,112	-162,112	1,791,779	
<u>Butte FSA</u>				
Revenues	991,700	991,700	617,842	62%
Expenditures	825,866	825,866	267,265	32%
	165,834	165,834	350,577	
<u>Sutton FSA</u>				
Revenues	240,100	240,100	139,706	58%

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2020 - JUNE 30, 2021

Report Date as of December 31, 2020	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
Expenditures	308,918	338,918	131,506	39%
	-68,818	-98,818	8,200	
<u>Talkeetna FSA</u>				
Revenues	561,300	561,300	416,225	74%
Expenditures	440,697	440,697	111,416	25%
	120,603	120,603	304,809	
<u>Willow FSA</u>				
Revenues	890,100	890,100	629,772	71%
Expenditures	944,992	1,043,992	471,453	45%
	-54,892	-153,892	158,319	
<u>Greater Palmer Consolidated FSA</u>				
Revenues	1,438,700	1,438,700	846,831	59%
Expenditures	1,593,778	1,593,778	1,216,771	76%
	-155,078	-155,078	-369,940	
<u>Road Service Administration</u>				
Revenues	3,197,405	3,197,405	288	0%
Expenditures	3,190,805	3,184,205	1,438,398	45%
	6,600	13,200	-1,438,110	
<u>Midway RSA</u>				
Revenues	1,946,480	1,946,480	1,154,539	59%
Expenditures	2,059,555	2,059,555	1,499,342	73%
	-113,075	-113,075	-344,803	
<u>Fairview RSA</u>				
Revenues	1,465,600	1,465,600	787,110	54%
Expenditures	1,598,217	1,598,217	1,251,182	78%
	-132,617	-132,617	-464,073	
<u>Caswell Lakes RSA</u>				
Revenues	739,540	739,540	486,023	66%
Expenditures	801,547	801,547	525,692	66%
	-62,007	-62,007	-39,669	
<u>South Colony RSA</u>				
Revenues	1,957,820	1,957,820	1,068,351	55%
Expenditures	2,081,833	2,081,833	1,181,600	57%
	-124,013	-124,013	-113,249	
<u>Knik RSA</u>				
Revenues	3,373,500	3,373,500	1,841,386	55%
Expenditures	3,558,792	3,558,792	2,843,333	80%
	-185,292	-185,292	-1,001,947	
<u>Lazy Mountain RSA</u>				
Revenues	306,000	306,000	184,332	60%
Expenditures	398,244	398,244	220,179	55%

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2020 - JUNE 30, 2021

Report Date as of December 31, 2020	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
	-92,244	-92,244	-35,846	
<u>Greater Willow RSA</u>				
Revenues	1,081,200	1,081,200	721,237	67%
Expenditures	1,141,841	1,141,841	785,081	69%
	-60,641	-60,641	-63,844	
<u>Big Lake RSA</u>				
Revenues	1,511,440	1,511,440	949,480	63%
Expenditures	1,950,938	1,950,938	1,326,751	68%
	-439,498	-439,498	-377,271	
<u>North Colony RSA</u>				
Revenues	229,780	229,780	131,198	57%
Expenditures	298,286	298,286	202,033	68%
	-68,506	-68,506	-70,834	
<u>Bogard RSA</u>				
Revenues	2,182,880	2,182,880	1,177,991	54%
Expenditures	2,493,677	2,493,677	1,708,016	68%
	-310,797	-310,797	-530,025	
<u>Greater Butte RSA</u>				
Revenues	1,130,100	1,130,100	671,270	59%
Expenditures	1,267,470	1,267,470	834,413	66%
	-137,370	-137,370	-163,143	
<u>Meadow Lakes RSA</u>				
Revenues	2,361,940	2,361,940	1,360,197	58%
Expenditures	2,600,222	2,600,222	2,065,424	79%
	-238,282	-238,282	-705,227	
<u>Gold Trails RSA</u>				
Revenues	2,192,120	2,192,120	1,160,956	53%
Expenditures	2,407,310	2,407,310	1,928,239	80%
	-215,190	-215,190	-767,283	
<u>Greater Talkeetna RSA</u>				
Revenues	720,400	720,400	506,275	70%
Expenditures	784,538	784,538	515,557	66%
	-64,138	-64,138	-9,282	
<u>Trapper Creek RSA</u>				
Revenues	252,060	252,060	180,866	72%
Expenditures	327,147	327,147	233,156	71%
	-75,087	-75,087	-52,290	
<u>Alpine RSA</u>				
Revenues	305,060	305,060	170,589	56%
Expenditures	324,706	324,706	187,170	58%
	-19,646	-19,646	-16,582	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2020 - JUNE 30, 2021

Report Date as of December 31, 2020	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Talkeetna Flood Control Service Area</u>				
Revenues	32,100	32,100	24,246	76%
Expenditures	53,894	453,894	410,043	90%
	-21,794	-421,794	-385,797	
<u>Point MacKenzie Service Area</u>				
Revenues	41,300	41,300	4,341	11%
Expenditures	88,043	88,043	31,971	36%
	-46,743	-46,743	-27,630	
<u>Talkeetna Water/Sewer Service Area</u>				
Revenues	1,478,200	1,478,200	413,893	28%
Expenditures	1,188,207	1,188,207	1,000,540	84%
	289,993	289,993	-586,647	
<u>Freedom Hills Subd. RSA</u>				
Revenues	40	40	0	0%
Expenditures	5,000	5,000	0	0%
	-4,960	-4,960	0	
<u>Circle View / Stampede Est.</u>				
Revenues	21,600	21,600	16,082	74%
Expenditures	10,225	10,225	25	0%
	11,375	11,375	16,057	
<u>Chase Trail Service Area</u>				
Revenues	10	10	0	0%
Expenditures	7,088	7,088	0	0%
	-7,078	-7,078	0	
<u>Roads Outside Service Areas</u>				
Revenues	0	0	0	0%
Expenditures	233	233	0	0%
	-233	-233	0	
<u>Solid Waste</u>				
Revenues	10,144,000	10,144,000	4,819,112	48%
Expenditures	9,742,967	9,842,967	5,230,890	53%
	401,033	301,033	-411,778	
<u>Port</u>				
Revenues	881,200	881,200	948,887	108%
Expenditures	2,480,230	2,480,230	1,060,953	43%
	-1,599,030	-1,599,030	-112,066	